

## Brief information about the project

Name of the project	AP19679820 “Institutionalization of social conflicts in Kazakhstan: conflict management through the transformation of values based on the integral technology of spiral dynamics”
Relevance	<p>Since 1991, the government has chosen a path to modernization that emphasizes a model of secondary modernization, based on the international experiences of developed countries. If shifts in social values had been considered during this period, then reforms successfully launched in the banking and pension systems would not have faced such acute conflicts, starting with large-scale labor strikes in the 1990s and ending most recently with the events of January-2022. For example, some interethnic conflicts continue without a final resolution, and therefore pose a continued threat to the country’s stability.</p> <p>The application of D. Beck’s theory of integral spiral dynamics into South African reforms in the years ruled by N. Mandela are of particular interest, as they contributed to the country’s transition from a largely backward agrarian state, divided by contradictions and its ideology of apartheid, to one of the fastest-growing countries in the world and a leader of the African continent.</p> <p>This study focuses on the institutionalization of social conflicts in Kazakhstan through the creation of a model of conflict management based on vMemos and a model for social values transformation, as well as on a scientific understanding of how the transformation of vMemos among the population influences society’s transition to a new level of development.</p> <p>The study and identification of the primary and secondary vMemos among Kazakhstanis will facilitate the process of managing social tension and conflict - not with the goal of ending this tension and conflict, but to leverage the constructive potential of conflict in society for the country’s overall progress. The management of social conflict is also influenced by a society’s level of institutionalization; because “conflict is a signal that social reality has changed and the development of an entire society depends on the extent to which political structures can ‘manage’ social conflict”. Institutionalization is comprised of three phases: “attempt, normalization, and formalization”. By acknowledging conflicts, the government reduces their destructiveness. Specifically in the moment of acknowledgement, joint efforts are needed from both sides of the conflict: government and civil society.</p>

	<p>Consequently, the new rules of the game provide an opportunity to hold constructive negotiations clarifying the positions and opportunities on each side in order to arrive at a mutually beneficial agreement. Acting as a regulator, the government gradually formalizes these rules of social relations. The institutionalization of conflict assumes that “conflicts are recognized and have the opportunity to unfold in an open political space”.</p>
<p>Purpose</p>	<p>-to conduct an interdisciplinary study of the processes of institutionalization of social conflicts in Kazakhstan, based on spiral dynamics, the use of verifiable methods of analysis for the development of a model of conflict-management, based on vMememes for the sustainable development, the introduction of a new model of social transformation.</p>
<p>Objectives</p>	<ol style="list-style-type: none"> <li>1. To analyze the character and content of the dominant values held by the country’s citizens and the factors that impact their changes over time, considering their role and significance in the development of the country and the political system of Kazakhstan based on the integral technology of spiral dynamics. The technology identifies every value with a separate index and color, culminating in barcodes of respondents’ values aggregated by nationality, which will serve as a foundation for the development of an entire model of conflict management in Kazakhstan. The following qualitative and quantitative research methods will be used: <ol style="list-style-type: none"> <li>1. content analysis of scientific literature and legislative documents, processed with Nvivo2 for the collection of verifiable data;</li> <li>2. population survey in the country’s 20 regional centers with the participation of 1,600 respondents in Kazakh and Russian languages, using random selection, in spring of 2023;</li> <li>3. 25 in-depth interviews in 5 regions of the country (north, south, west, east, and center) among civic activists for a more complete understanding of their barcode of values, motives for their activity, and understanding of their political and civic activism.</li> <li>4. a scenario method for building a model for the future of the country in a new paradigm of the institutionalization of conflicts.</li> </ol> </li> <li>2. To classify social conflicts in Kazakhstan over its 30 years of independence.</li> <li>3. To create a model for the values transformation of Kazakhstani society, for an understanding of how the transformation of vMememes impacts the level of social, political, economic, and cultural development in the country and what potential it holds for the future.</li> <li>4. Describe a model of conflict management based on vMememes and technology for values transformation for the country’s transition to a new level of development</li> </ol>

	<p>that considers the state's strategic objectives, through the institutionalization and legitimization of social conflicts in the country in 2025, based on research conducted in the period from 2023-2024.</p> <p>Promote research results at the local and national levels through a presentation of results and three planned publications in international and local scientific journals in 2024-2025.</p>
<p>Expected and achieved results</p>	<ul style="list-style-type: none"> <li>- one article in a peer-reviewed scientific publication indexed in the Social Science Citation Index, Arts and Humanities Citation Index of the Web of Science database and having a CiteScore percentile in the Scopus database of at least 35: "Journal of Conflict Resolution. Journal of Conflict Resolution" (USA);</li> <li>- two articles in domestic publications recommended by Committee for Quality Assurance in the Field of Science and Higher Education of the Ministry of Science and Higher Education of the Republic of Kazakhstan:             <ol style="list-style-type: none"> <li>1. in the journal "Bulletin of KazNU. Series of Political Science, Philosophy and Cultural Studies" (Kazakhstan);</li> <li>2. in the journal "Bulletin of Karaganda University". The series "History. Philosophy" (Kazakhstan).</li> </ol> </li> <li>3) obtaining patents in the Kazakhstan Patent Office;             <ul style="list-style-type: none"> <li>● 1 patent for methodology and research methods;</li> <li>● 3 certificates of entering information into the state register of rights to objects protected by copyright for publications based on the results of the study;</li> </ul> </li> <li>4) dissemination of the results of the work among potential users, the community of scientists and the general public through presentations of interim and final research results in the Administration of the President of the Republic of Kazakhstan, the Majilis of the Parliament of the Republic of Kazakhstan and the Ministry of Education and Science of the Republic of Kazakhstan in 2023-2024.</li> <li>5) The results of our research contribute to the development of understandable and honest algorithms for the management of social conflicts based on the integral theory of spiral dynamics for society and the state.             <ol style="list-style-type: none"> <li>1) scope of the project results:                 <ul style="list-style-type: none"> <li>● state management of socio-political processes;</li> </ul> </li> </ol> </li> </ul>

	<ul style="list-style-type: none"> <li>● Political governance of the state;</li> <li>● Management of economic processes in the field of SMEs, large business, and quasi-public sector.</li> </ul> <p>The target consumers of the expected results of our research will be the Presidential Administration, the Ministry of Education and Science of the Republic of Kazakhstan, local authorities, the quasi-public sector, business structures and civil society. Based on the results, an algorithm of actions for managing social conflicts will be developed considering the values of the population.</p>
<p>Research team members with their identifiers (Scopus Author ID, Researcher ID, ORCID, if available) and links to relevant profiles</p>	<p>1. Turarbekova Laura Vladimirovna, Candidate of Philosophy, ORCID ID 0000-0003-3416-0160 ResearcherID - HGA-0836-2022 Scopus ID 57795078700, Republican state enterprise with the right of economic management "Al-Farabi Kazakh National University," senior lecturer, Scientific supervisor, financial management of the project, preparation of publications and research reports, presence of 7 articles and 2 Scopus articles, experience in project activities, scientific experience, editing experience in the journal, research experience, knowledge of French and English languages</p> <p>2. Ismukhanova Gulnara Gennadijevna, Candidate of Sociological Sciences, Al-Farabi Kazakh National University, senior lecturer, Researcher ID - M-8684-2015, Orcid - 0000-0001-7753-7648, Performer Author of the project idea, forms the conceptual basis, controls the quality of field work stage of the project, decides on the composition of the project team, author of the project, management of field research, preparation and conduct of social research with analysis of the data obtained, participation in the publication of research results, certification in Spiral Dynamics levels 1-2 (2014), knowledge of English and German languages, project experience, project management experience, research experience.</p>
<p>List of publications with links to them</p>	
<p>Patents</p>	